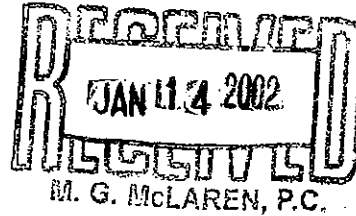


January 7, 2002

Mr. Rodney Van Deusen  
M. G. McLaren  
100 Snake Hill Road  
West Nyack, NY 10994



Dear Mr. Van Deusen:

On behalf of the Port Authority of New York and New Jersey, please accept this letter as an expression of our gratitude for your good wishes, generosity, and concern during this tragic and trying time, as we attempt to recover from the devastation that occurred on September 11, 2001. Your preparing design and providing construction inspection services for the construction of the Pier A ferry landing in lower Manhattan is greatly appreciated.

We are very touched by the enormous response we have received from your firm and others who have offered their support. As you are aware, as a public entity, it is not our policy to accept any gifts or gratuities from vendors. However, under these very extraordinary circumstances, we are grateful for your expression of sympathy and support.

Very truly yours,

Charlotte Frank, Director  
Procurement Department